

Before Starting the CoC Application

You must submit all three of the following parts in order for us to consider your Consolidated Application complete:

1. the CoC Application,
2. the CoC Priority Listing, and
3. all the CoC's project applications that were either approved and ranked, or rejected.

As the Collaborative Applicant, you are responsible for reviewing the following:

1. The FY 2023 CoC Program Competition Notice of Funding Opportunity (NOFO) for specific application and program requirements.
2. The FY 2023 CoC Application Detailed Instructions which provide additional information and guidance for completing the application.
3. All information provided to ensure it is correct and current.
4. Responses provided by project applicants in their Project Applications.
5. The application to ensure all documentation, including attachment are provided.

Your CoC Must Approve the Consolidated Application before You Submit It
- 24 CFR 578.9 requires you to compile and submit the CoC Consolidated Application for the FY 2023 CoC Program Competition on behalf of your CoC.

- 24 CFR 578.9(b) requires you to obtain approval from your CoC before you submit the Consolidated Application into e-snaps.

Answering Multi-Part Narrative Questions

Many questions require you to address multiple elements in a single text box. Number your responses to correspond with multi-element questions using the same numbers in the question. This will help you organize your responses to ensure they are complete and help us to review and score your responses.

Attachments

Questions requiring attachments to receive points state, "You Must Upload an Attachment to the 4B. Attachments Screen." Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process. Include a cover page with the attachment name.

- Attachments must match the questions they are associated with—if we do not award points for evidence you upload and associate with the wrong question, this is not a valid reason for you to appeal HUD's funding determination.

- We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).

1A. Continuum of Care (CoC) Identification

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1A-1. CoC Name and Number: PA-510 - Lancaster City & County CoC

1A-2. Collaborative Applicant Name: Lancaster County Redevelopment Authority

1A-3. CoC Designation: CA

1A-4. HMIS Lead: Lancaster County Redevelopment Authority

1B. Coordination and Engagement–Inclusive Structure and Participation

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

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1B-1.	Inclusive Structure and Participation–Participation in Coordinated Entry.	
	NOFO Sections V.B.1.a.(1), V.B.1.e., V.B.1f., and V.B.1.p.	
	In the chart below for the period from May 1, 2022 to April 30, 2023:	
	1. select yes or no in the chart below if the entity listed participates in CoC meetings, voted—including selecting CoC Board members, and participated in your CoC’s coordinated entry system; or	
	2. select Nonexistent if the organization does not exist in your CoC’s geographic area:	

	Organization/Person	Participated in CoC Meetings	Voted, Including Electing CoC Board Members	Participated in CoC’s Coordinated Entry System
1.	Affordable Housing Developer(s)	Yes	Yes	Yes
2.	CDBG/HOME/ESG Entitlement Jurisdiction	Yes	Yes	No
3.	Disability Advocates	No	No	No
4.	Disability Service Organizations	Yes	No	No
5.	EMS/Crisis Response Team(s)	Yes	No	Yes
6.	Homeless or Formerly Homeless Persons	Yes	Yes	Yes
7.	Hospital(s)	Yes	Yes	Yes
8.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Nonexistent	No	No
9.	Law Enforcement	Yes	No	Yes
10.	Lesbian, Gay, Bisexual, Transgender (LGBTQ+) Advocates	Yes	No	Yes
11.	LGBTQ+ Service Organizations	Yes	No	Yes
12.	Local Government Staff/Officials	Yes	Yes	Yes
13.	Local Jail(s)	Yes	No	Yes
14.	Mental Health Service Organizations	Yes	Yes	Yes
15.	Mental Illness Advocates	Yes	Yes	No

16.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes	Yes	Yes
17.	Organizations led by and serving LGBTQ+ persons	Yes	No	Yes
18.	Organizations led by and serving people with disabilities	Yes	No	No
19.	Other homeless subpopulation advocates	Yes	Yes	Yes
20.	Public Housing Authorities	Yes	Yes	Yes
21.	School Administrators/Homeless Liaisons	Yes	Yes	Yes
22.	Street Outreach Team(s)	Yes	No	Yes
23.	Substance Abuse Advocates	Yes	No	Yes
24.	Substance Abuse Service Organizations	Yes	Yes	Yes
25.	Agencies Serving Survivors of Human Trafficking	Yes	No	No
26.	Victim Service Providers	Yes	No	Yes
27.	Domestic Violence Advocates	Yes	No	Yes
28.	Other Victim Service Organizations	Nonexistent	No	No
29.	State Domestic Violence Coalition	No	No	No
30.	State Sexual Assault Coalition	No	No	No
31.	Youth Advocates	Yes	Yes	No
32.	Youth Homeless Organizations	Yes	No	Yes
33.	Youth Service Providers	Yes	No	Yes
	Other: (limit 50 characters)			
34.				
35.				

By selecting "other" you must identify what "other" is.

1B-2.	Open Invitation for New Members.	
	NOFO Section V.B.1.a.(2)	
	Describe in the field below how your CoC:	
	1. communicated a transparent invitation process annually (e.g., communicated to the public on the CoC's website) to solicit new members to join the CoC;	
	2. ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats; and	
	3. invited organizations serving culturally specific communities experiencing homelessness in the geographic area to address equity (e.g., Black, Latino, Indigenous, LGBTQ+, and persons with disabilities).	

(limit 2,500 characters)

1)Each January, a call for new members is officially posted on our website and announced through various email lists to solicit new members. We do not limit membership opportunities to this yearly call however, membership applications are accepted year round.

2)An electronic version of our membership application is available through our website. We offer assistance to complete applications with potential members in the location, language, format that is requested. (ie: applications in Spanish, voice recorded applications for people with visual disabilities).

3)Our Membership Committee and Coalition staff are continually engaging new organizations to become coalition members and consider applying to create new projects to serve our underserved populations. This year particular focus was placed on engaging the Spanish American Civic Organization and a new non profit : The LGBTQ+ Coalition of Lancaster County. We regularly reach out to people with lived experience directly through phone calls and emails to discuss participation on the board and various committees and other ways to engage in the activities' of the PA 510 COC.

1B-3.	CoC's Strategy to Solicit/Consider Opinions on Preventing and Ending Homelessness.	
NOFO Section V.B.1.a.(3)		
Describe in the field below how your CoC:		
1.	solicited and considered opinions from a broad array of organizations and individuals that have knowledge of homelessness, or an interest in preventing and ending homelessness;	
2.	communicated information during public meetings or other forums your CoC uses to solicit public information;	
3.	ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats; and	
4.	took into consideration information gathered in public meetings or forums to address improvements or new approaches to preventing and ending homelessness.	

(limit 2,500 characters)

- 1) During the past year our organization has worked on goals and strategies that were determined during a comprehensive strategic planning process that engaged and solicited opinions from both typical service organizations and the broader community (local foundations, library system, school districts, faith based organizations, parole and probation, housing development orgs, DV providers not currently engaged) Over the last year we have engaged intentionally and are entering into MOUs with service organizations that serve BIPOC and LGBTQ+ individuals. Engaging new organizations to offer guidance on how they are serving their communities in culturally appropriate ways and infusing their guidance into our current programs will help us balance the inequities/disparities in our community'
- 2) Our Housing Impact Committee offers a platform for community engagement and discussion about various issues involving the homeless service system and how it functions. If necessary that group invites additional organizations to participate and engage in problem-solving: particularly focused on the need for substantially more affordable housing units in our CoC, the need for innovation, changing priorities (COVID19), and overall ending homelessness for all or our residents who are experiencing it.
- 3) All of our meeting materials are offered electronically and in plain English. All of our meetings are held at accessible locations with accessible parking, on the bus line and HC accessible meeting room access. All of our public meetings have virtual options to attend and participate.
- 4) CoC meetings are designed to solicit feedback to ensure CoC decision-makers understand the service needs and gaps throughout the CoC. Discussions raised at these meetings are brought to the Steering Committee to discuss further and if needed assign the "need" to a working committee to vet and consider the need for funding shifts to address needs. An example of this would be our new city based homeless service hub that will serve as a drop in service center (Case management- MH, Substance Abuse, referrals and connections to mainstream benefits. Laundry and shower facilities. Permanent supportive housing units and TH- RRH housing)

1B-4.	Public Notification for Proposals from Organizations Not Previously Awarded CoC Program Funding.	
	NOFO Section V.B.1.a.(4)	
	Describe in the field below how your CoC notified the public:	
1.	that your CoC will consider project applications from organizations that have not previously received CoC Program funding;	
2.	about how project applicants must submit their project applications—the process;	
3.	about how your CoC would determine which project applications it would submit to HUD for funding; and	
4.	ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats.	

(limit 2,500 characters)

1)We publicly announce at our biennial CoC meetings that we are open to accepting applications from qualified providers who have not previously received funding. We advertised this fact on our public website on August 2, 2023.

2)We offered publicly advertised office hours on our website on August 2, 2023, which provided TA to interested provider on how to access the eSnaps application and create an application for funding consideration.

3)Our project ranking process is advertised on our website and communicated with current and potential providers during office hours.

4)All of our meetings had a virtual option to join, all of our information is available on line and electronically to current and potential provider partners. We also utilize tools built in Microsoft and Adobe making suggestions on more accessible formats.

1C. Coordination and Engagement

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

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1C-1.	Coordination with Federal, State, Local, Private, and Other Organizations.	
	NOFO Section V.B.1.b.	
	In the chart below:	
	1. select yes or no for entities listed that are included in your CoC's coordination, planning, and operations of projects that serve individuals, families, unaccompanied youth, persons who are fleeing domestic violence who are experiencing homelessness, or those at risk of homelessness; or	
	2. select Nonexistent if the organization does not exist within your CoC's geographic area.	

	Entities or Organizations Your CoC Coordinates with for Planning or Operations of Projects	Coordinates with the Planning or Operations of Projects?
1.	Funding Collaboratives	Yes
2.	Head Start Program	No
3.	Housing and services programs funded through Local Government	Yes
4.	Housing and services programs funded through other Federal Resources (non-CoC)	Yes
5.	Housing and services programs funded through private entities, including Foundations	Yes
6.	Housing and services programs funded through State Government	Yes
7.	Housing and services programs funded through U.S. Department of Health and Human Services (HHS)	Nonexistent
8.	Housing and services programs funded through U.S. Department of Justice (DOJ)	Nonexistent
9.	Housing Opportunities for Persons with AIDS (HOPWA)	Nonexistent
10.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Nonexistent
11.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes
12.	Organizations led by and serving LGBTQ+ persons	Yes
13.	Organizations led by and serving people with disabilities	Yes
14.	Private Foundations	Yes
15.	Public Housing Authorities	Yes
16.	Runaway and Homeless Youth (RHY)	Nonexistent
17.	Temporary Assistance for Needy Families (TANF)	Yes
	Other:(limit 50 characters)	

18.		
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1C-2.	CoC Consultation with ESG Program Recipients.	
	NOFO Section V.B.1.b.	

Describe in the field below how your CoC:	
1.	consulted with ESG Program recipients in planning and allocating ESG Program funds;
2.	participated in evaluating and reporting performance of ESG Program recipients and subrecipients;
3.	provided Point-in-Time (PIT) count and Housing Inventory Count (HIC) data to the Consolidated Plan jurisdictions within its geographic area; and
4.	provided information to Consolidated Plan Jurisdictions to address homelessness within your CoC's geographic area so it could be addressed in the Consolidated Plan update.

(limit 2,500 characters)

- 1)The City and County's ESG recipients are part of our Joint Funders group responsible for funding our local ESG programs. An annual combined funding process does this. Funding decisions are made as a group and in context using all our area's homeless services funds. The Collaborative Applicant for our COC is also the entitlement grantee for county ESG &CDBG (homeless set aside) state HAP funding and local homeless funding (ie: United Way and PHFA Home4Good)
- 2)We are part of the data evaluation and performance team that meets quarterly to review all CoC and ESG recipient's data.
- 3)As the CoC's HMIS lead, we collect, vet, and provide the PIT and HIC information to our committees and the Redevelopment Authority of Lancaster County who assemble the consolidated plan. Through various consultations with the authors, information was shared and discussed, and joint recommendations were determined.
- 4)There is only one consolidated plan jurisdiction in Lancaster County, we meet regularly share information and trends about homelessness to enable that information's inclusion in our community's consolidated plan.

1C-3.	Ensuring Families are not Separated.	
	NOFO Section V.B.1.c.	

Select yes or no in the chart below to indicate how your CoC ensures emergency shelter, transitional housing, and permanent housing (PSH and RRH) do not deny admission or separate family members regardless of each family member's self-reported sexual orientation and gender identity:

1.	Conducted mandatory training for all CoC- and ESG-funded service providers to ensure families are not separated.	No
2.	Conducted optional training for all CoC- and ESG-funded service providers to ensure families are not separated.	Yes
3.	Worked with ESG recipient(s) to adopt uniform anti-discrimination policies for all subrecipients.	Yes
4.	Worked with ESG recipient(s) to identify both CoC- and ESG-funded facilities within your CoC's geographic area that might be out of compliance and took steps to work directly with those facilities to bring them into compliance.	Yes

5.	Sought assistance from HUD by submitting questions or requesting technical assistance to resolve noncompliance by service providers.	No
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1C-4.	CoC Collaboration Related to Children and Youth—SEAs, LEAs, School Districts.	
	NOFO Section V.B.1.d.	

Select yes or no in the chart below to indicate the entities your CoC collaborates with:

1.	Youth Education Provider	Yes
2.	State Education Agency (SEA)	Yes
3.	Local Education Agency (LEA)	Yes
4.	School Districts	Yes

1C-4a.	Formal Partnerships with Youth Education Providers, SEAs, LEAs, School Districts.	
	NOFO Section V.B.1.d.	

Describe in the field below the formal partnerships your CoC has with at least one of the entities where you responded yes in question 1C-4.

(limit 2,500 characters)

We have established formal partnerships with each school district's homeless liaison and interested staff (ie: school social workers and counseling staff) in Lancaster County while rolling out an initiative called School's First. There have been several new in school homeless assistance programs that have been developed as a result of School's First, (help with transportation, basic supplies, housing rent and security) Currently the homeless liaison from our largest school district sits on our decision making board (Steering Committee) in a reserved board seat.

1C-4b.	Informing Individuals and Families Experiencing Homelessness about Eligibility for Educational Services.	
	NOFO Section V.B.1.d.	

Describe in the field below written policies and procedures your CoC uses to inform individuals and families who become homeless of their eligibility for educational services.

(limit 2,500 characters)

Our CoC has a written policy on informing families who become homeless their eligibility for educational services.

The policy reads: The PA-510 Lancaster City/County CoC Education Policy ensures system wide consistency for implementation of the HEARTH Act for providers to guarantee that children are enrolled in school and connected with community resources including early childhood education. Effective January 1, 2011 this policy establishes that:

(1) Each provider organization must identify a liaison within their organization to be responsible to disseminate information to parents with children to ensure that all school age children are enrolled in school by completing the CoC district notification form that is then sent to the Homeless Student Liaison in the district in which the shelter is located. (2) At intake into a shelter, each parent is provided a packet of information on rights to education provided by the McKinney-Vento Act as well as contact information on all available early childhood education programs.
Adopted November 10, 2010

1C-4c.	Written/Formal Agreements or Partnerships with Early Childhood Services Providers.	
	NOFO Section V.B.1.d.	

Select yes or no in the chart below to indicate whether your CoC has written formal agreements or partnerships with the listed providers of early childhood services:

		MOU/MOA	Other Formal Agreement
1.	Birth to 3 years	No	No
2.	Child Care and Development Fund	No	No
3.	Early Childhood Providers	No	No
4.	Early Head Start	No	No
5.	Federal Home Visiting Program–(including Maternal, Infant and Early Childhood Home and Visiting or MIECHV)	No	No
6.	Head Start	No	No
7.	Healthy Start	No	No
8.	Public Pre-K	No	No
9.	Tribal Home Visiting Program	No	No
	Other (limit 150 characters)		
10.			

1C-5.	Addressing Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors–Collaboration with Federally Funded Programs and Victim Service Providers.	
	NOFO Section V.B.1.e.	

In the chart below select yes or no for the organizations your CoC collaborates with:

Organizations		
1.	state domestic violence coalitions	Yes
2.	state sexual assault coalitions	Yes
3.	other organizations that help this population	Yes

1C-5a.	Collaboration with Federally Funded Programs and Victim Service Providers to Address Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section V.B.1.e.	

Describe in the field below how your CoC regularly collaborates with organizations indicated in Question 1C-5 to:

1.	update CoC-wide policies; and
2.	ensure all housing and services provided in the CoC's geographic area are trauma-informed and can meet the needs of survivors.

(limit 2,500 characters)

- 1) Our one robust DVS service organization is an active member of our CoC. This year we have completed a major update and improvement of our CoC wide policies and standards and have lead staff from CAP DVS agency provided feedback and comments that were considered in the final document.
- 2) Training is provided at least on an annual basis to all housing and service providers via our Homeless Service Provider Network. Trauma informed care training is provided to the community through a program at Lancaster General Health.

1C-5b.	Coordinated Annual Training on Best Practices to Address the Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section V.B.1.e.	

Describe in the field below how your CoC coordinates to provide training for:

1.	project staff that addresses best practices (e.g., trauma-informed, victim-centered) on safety and planning protocols in serving survivors of domestic violence and indicate the frequency of the training in your response (e.g., monthly, semi-annually); and
2.	Coordinated Entry staff that addresses best practices (e.g., trauma informed care) on safety and planning protocols in serving survivors of domestic violence and indicate the frequency of the training in your response (e.g., monthly, semi-annually).

(limit 2,500 characters)

- 1&2) Project staff are offered training on Trauma Informed Care for Survivors in person one time a year at our Homeless Service Provider Network meetings (attended by all project level staff: including Coordinated Entry staff. For times outside that meeting, our partner LGH/Penn Medicine offers free virtual TIC training to all of our project staff including Coordinated Entry Staff.

1C-5c.	Implemented Safety Planning, Confidentiality Protocols in Your CoC's Coordinated Entry to Address the Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section V.B.1.e.	

Describe in the field below how your CoC's coordinated entry includes:	
1.	safety planning protocols; and
2.	confidentiality protocols.

(limit 2,500 characters)

1&2) Our CoC is currently revising updating and improving our CE policies and protocols after a 1/2 yr long HUD TA academy. The new policies will be developed, vetted by the community and persons with live DV expertise prior to board review approval and then implementation. Communication of those protocols to all CE providers in our CoC will occur directly afterwards and those protocols will be posted on our website.

1C-5d.	Used De-identified Aggregate Data to Address the Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section V.B.1.e.	

Describe in the field below:	
1.	the de-identified aggregate data source(s) your CoC used for data on survivors of domestic violence, dating violence, sexual assault, and stalking; and
2.	how your CoC uses the de-identified aggregate data described in element 1 of this question to evaluate how to best meet the specialized needs related to domestic violence and homelessness.

(limit 2,500 characters)

1) Our sole, comprehensive DVS service agency (Community Action Project of Lancaster County) provides a CSV file with de-identified aggregate data that is produced by their Caseworthy comparable database. They provide this information upon request for special projects and for other important CoC data collection points as described next:

2).PA510 uses this aggregate data during PIT data collection and calculations, HIC, and service need /gap analysis.

1C-5e.	Implemented Emergency Transfer Plan Policies and Procedures for Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section V.B.1.e.	

Describe in the field below how your CoC communicates to all individuals and families seeking or receiving CoC Program assistance:	
1.	whether your CoC has policies and procedures that include an emergency transfer plan;
2.	the process for individuals and families to request an emergency transfer; and
3.	the process your CoC uses to respond to individuals' and families' emergency transfer requests.

(limit 2,500 characters)

1) Our CoC does not currently have policies and procedures that include an emergency transfer plan
 2&3) Our DV provider DOES have a process to request an emergency transfer plan and we direct our current CE and project providers to confer with them when a request for an emergency transfer arises in their programs to utilize their process and assistance making the emergency transfer occur.

1C-5f.	Access to Housing for Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
	NOFO Section V.B.1.e.	

Describe in the field below how your CoC:

1.	ensures that survivors of domestic violence, dating violence, sexual assault, or stalking have safe access to all of the housing and services available within the CoC's geographic area; and
2.	proactively identifies systemic barriers within your homeless response system that create barriers to safely house and provide services to survivors of domestic violence, dating violence, sexual assault, or stalking.

(limit 2,500 characters)

1) Our DV bonus projects that were developed and awarded funding 2 years ago ensure that survivors have access to most of the project types and all of the services available to our larger client base. PSH units and vouchers are the one exception. We have developed a mechanism to include survivor referrals in our CE prioritization/ triage committee to ensure that access to available PSH units, HCVs (Homeless Preference), EHV's, and mainstream vouchers is ensured.

2) Our CoC recognized the need for specialized CE support for Survivors 3 years ago and developed a small coordinated entry project that serves survivors who seek access to our homeless service system. This project has full access to all of the housing programs and services available to the larger homeless population and serves as an extra confidentiality protection to survivors.

1C-5g.	Ensuring Survivors With a Range of Lived Expertise Participate in Developing CoC-Wide Policy and Programs.	
	NOFO Section V.B.1.e.	

Describe in the field below how your CoC:

1.	ensured survivors with a range of lived expertise are involved in the development of your CoC-wide policy and programs; and
2.	accounted for the unique and complex needs of survivors.

(limit 2,500 characters)

1) Survivors voices were included in the recent update and improvements of our CoC wide policies and standards by sharing our draft document with CAP DV and soliciting feedback from people in their programs.

2) Soliciting feedback from CAP DV of the policies and standards accounted for and ensured survivors voiced were heard and addressed.

1C-6.	Addressing the Needs of Lesbian, Gay, Bisexual, Transgender and Queer+–Anti-Discrimination Policy and Training.	
	NOFO Section V.B.1.f.	

1.	Did your CoC implement a written CoC-wide anti-discrimination policy ensuring that LGBTQ+ individuals and families receive supportive services, shelter, and housing free from discrimination?	No
2.	Did your CoC conduct annual CoC-wide training with providers on how to effectively implement the Equal Access to Housing in HUD Programs Regardless of Sexual Orientation or Gender Identity (Equal Access Final Rule)?	Yes
3.	Did your CoC conduct annual CoC-wide training with providers on how to effectively implement Equal Access in Accordance With an Individual's Gender Identity in Community Planning and Development Programs (Gender Identity Final Rule)?	Yes

1C-6a.	Anti-Discrimination Policy–Updating Policies–Assisting Providers–Evaluating Compliance–Addressing Noncompliance.	
	NOFO Section V.B.1.f.	

Describe in the field below:

1.	how your CoC regularly collaborates with LGBTQ+ and other organizations to update its CoC-wide anti-discrimination policy, as necessary to ensure all housing and services provided in the CoC are trauma-informed and able to meet the needs of LGBTQ+ individuals and families;
2.	how your CoC assisted housing and services providers in developing project-level anti-discrimination policies that are consistent with the CoC-wide anti-discrimination policy;
3.	your CoC's process for evaluating compliance with your CoC's anti-discrimination policies; and
4.	your CoC's process for addressing noncompliance with your CoC's anti-discrimination policies.

(limit 2,500 characters)

1) Our CoC wide anti- discrimination policy updates (approved by the decision making board on September 13th 2023) was vetted with all CoC members over the last 3 months. One of those partners is the Lancaster County's LGBTQ+ Coalition who reviewed it to ensure that the policy met the needs of the people they serve and are trauma informed.

2) We offer all providers the opportunity to use our Anti Discrimination policy as their own. If they chose to use their own policies, they must share that policy with the support office to ensure compatibility and consistency with our policy.

3) Prior to allowing any organizations to apply for COC funding in eSnaps or our Joint Funding process, our support office staff reviews those organizational polices during threshold review of an organizations eligibility to be funded.

3) Vetting providers prior to funding helps us ensure compliance with our anti-discrimination policies. Should evidence of noncompliance arise after that initial vetting we will request a meeting with the provider to discuss ways to become compliant. 30 days after this meeting if the provider remains noncompliant we will notify them they are no longer able to apply for new funds in our Joint Funding process and will have their COC projects "unfunded"/ 'reallocated" during the next entitlement NOFO.

1C-7.	Public Housing Agencies within Your CoC's Geographic Area--New Admissions--General/Limited Preference--Moving On Strategy.	
	NOFO Section V.B.1.g.	

You must upload the PHA Homeless Preference\PHA Moving On Preference attachment(s) to the 4B. Attachments Screen.

Enter information in the chart below for the two largest PHAs highlighted in gray on the current CoC-PHA Crosswalk Report or the two PHAs your CoC has a working relationship with--if there is only one PHA in your CoC's geographic area, provide information on the one:

Public Housing Agency Name	Enter the Percent of New Admissions into Public Housing and Housing Choice Voucher Program During FY 2022 who were experiencing homelessness at entry	Does the PHA have a General or Limited Homeless Preference?	Does the PHA have a Preference for current PSH program participants no longer needing intensive supportive services, e.g., Moving On?
Lancaster City Housing Authority	20%	Yes-HCV	No
Lancaster County Housing Authority	20%	Yes-HCV	No

1C-7a.	Written Policies on Homeless Admission Preferences with PHAs.	
	NOFO Section V.B.1.g.	

Describe in the field below:

1. steps your CoC has taken, with the two largest PHAs within your CoC's geographic area or the two PHAs your CoC has working relationships with, to adopt a homeless admission preference--if your CoC only has one PHA within its geographic area, you may respond for the one; or
2. state that your CoC has not worked with the PHAs in its geographic area to adopt a homeless admission preference.

(limit 2,500 characters)

- 1) Our CoC has strong relationships with out two local HAs. This relationship has grown stronger over the past years with the addition of our EHV partnership, our established HCV set asides and our Mainstream Voucher partnership with the city housing authority. We have had beginning discussions with both Authorities to lay ground work for a Moving On strategy and increasing our HCV preference percentage.
- 2) N/A

1C-7b.	Moving On Strategy with Affordable Housing Providers.	
	Not Scored--For Information Only	

Select yes or no in the chart below to indicate affordable housing providers in your CoC's jurisdiction that your recipients use to move program participants to other subsidized housing:

1.	Multifamily assisted housing owners	No
2.	PHA	No
3.	Low Income Housing Tax Credit (LIHTC) developments	No
4.	Local low-income housing programs	No
	Other (limit 150 characters)	
5.		

1C-7c.	Include Units from PHA Administered Programs in Your CoC's Coordinated Entry. NOFO Section V.B.1.g.	
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In the chart below, indicate if your CoC includes units from the following PHA programs in your CoC's coordinated entry process:

1.	Emergency Housing Vouchers (EHV)	Yes
2.	Family Unification Program (FUP)	No
3.	Housing Choice Voucher (HCV)	Yes
4.	HUD-Veterans Affairs Supportive Housing (HUD-VASH)	Yes
5.	Mainstream Vouchers	Yes
6.	Non-Elderly Disabled (NED) Vouchers	Yes
7.	Public Housing	No
8.	Other Units from PHAs:	

1C-7d.	Submitting CoC and PHA Joint Applications for Funding for People Experiencing Homelessness. NOFO Section V.B.1.g.	
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1.	Did your CoC coordinate with a PHA(s) to submit a competitive joint application(s) for funding or jointly implement a competitive project serving individuals or families experiencing homelessness (e.g., applications for mainstream vouchers, Family Unification Program (FUP), other programs)?	Yes
		Program Funding Source
2.	Enter the type of competitive project your CoC coordinated with a PHA(s) to submit a joint application for or jointly implement.	Mainstream Vouchers

1C-7e.	Coordinating with PHA(s) to Apply for or Implement HCV Dedicated to Homelessness Including Emergency Housing Voucher (EHV). NOFO Section V.B.1.g.	
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	Did your CoC coordinate with any PHA to apply for or implement funding provided for Housing Choice Vouchers dedicated to homelessness, including vouchers provided through the American Rescue Plan?	Yes
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1C-7e.1.	List of PHAs with Active MOUs to Administer the Emergency Housing Voucher (EHV) Program.	
	Not Scored—For Information Only	

	Does your CoC have an active Memorandum of Understanding (MOU) with any PHA to administer the EHV Program?	Yes
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	If you select yes to question 1C-7e.1., you must use the list feature below to enter the name of every PHA your CoC has an active MOU with to administer the Emergency Housing Voucher Program.	
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PHA		
Lancaster City Ho...		
Lancaster County ...		

1C-7e.1. List of PHAs with MOUs

Name of PHA: Lancaster City Housing Authority

1C-7e.1. List of PHAs with MOUs

Name of PHA: Lancaster County Housing Authority

1D. Coordination and Engagement Cont'd

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1D-1.	Discharge Planning Coordination.	
	NOFO Section V.B.1.h.	

Select yes or no in the chart below to indicate whether your CoC actively coordinates with the systems of care listed to ensure persons who have resided in them longer than 90 days are not discharged directly to the streets, emergency shelters, or other homeless assistance programs.

1. Foster Care	Yes
2. Health Care	Yes
3. Mental Health Care	Yes
4. Correctional Facilities	Yes

1D-2.	Housing First—Lowering Barriers to Entry.	
	NOFO Section V.B.1.i.	

1.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe Haven, and Transitional Housing projects your CoC is applying for in FY 2023 CoC Program Competition.	18
2.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe Haven, and Transitional Housing projects your CoC is applying for in FY 2023 CoC Program Competition that have adopted the Housing First approach.	18
3.	This number is a calculation of the percentage of new and renewal PSH, RRH, SSO non-Coordinated Entry, Safe Haven, and Transitional Housing projects the CoC has ranked in its CoC Priority Listing in the FY 2023 CoC Program Competition that reported that they are lowering barriers to entry and prioritizing rapid placement and stabilization to permanent housing.	100%

1D-2a.	Project Evaluation for Housing First Compliance.	
	NOFO Section V.B.1.i.	

You must upload the Housing First Evaluation attachment to the 4B. Attachments Screen.

	Describe in the field below:
1.	how your CoC evaluates every project—where the applicant checks Housing First on their project application—to determine if they are using a Housing First approach;
2.	the list of factors and performance indicators your CoC uses during its evaluation; and
3.	how your CoC regularly evaluates projects outside of your local CoC competition to ensure the projects are using a Housing First approach.

(limit 2,500 characters)

- 1) We meet monthly will all project recipients in a virtual group format and discuss program entry requirements that might be contrary to HF principles and provide TA on how to adjust "rules" so that they are in line with HF philosophy.
- 2) We use HUD's Housing First evaluation tool to evaluate Housing First compliance for all funded providers.
- 3) Our CoC has incorporated Housing First evaluation into its' monitoring process for all CoC and ESG partners. We will also offer this evaluation to potential new partners and non-funded homeless service partners to ensure our CoC-wide commitment to the Housing First philosophy is understood and abided by.

1D-3.	Street Outreach—Scope.	
	NOFO Section V.B.1.j.	

	Describe in the field below:
1.	your CoC's street outreach efforts, including the methods it uses to ensure all persons experiencing unsheltered homelessness are identified and engaged;
2.	whether your CoC's Street Outreach covers 100 percent of the CoC's geographic area;
3.	how often your CoC conducts street outreach; and
4.	how your CoC tailored its street outreach to persons experiencing homelessness who are least likely to request assistance.

(limit 2,500 characters)

- 1) Our CoC's Street Outreach efforts include provision of basic necessities (sleeping bags, socks, underwear, water, etc) to those clients who are sleeping outside, connections to community meals & food banks, assistance with obtaining ID's & other records necessary for housing placements & other services, connection to emergency shelter beds when available & other housing services. Our outreach team each has a quadrant of the county they are assigned with their overlap covering our city center, which ensures that all persons experiencing homelessness are identified & engaged if they so choose. Outreach also has relationships with other human services agencies who will call if they are aware of persons sleeping outside & might require assistance.
- 2) We cover 100% of the Coc's geographic area.
- 3) The majority of our street outreach is conducted during the week, with Outreach workers responding to calls after-hours & on weekends as needed, but our CoC just added a position whose main hours intentionally cover nights & weekends.
- 4) Our CoC has tailored our street outreach to respond to the challenges of our chronic population & those least likely to request assistance in several ways. Since each outreach worker is designated a part of the county, this allows them to become familiar with the persons in that area & develop consistent relationships which is critical for engaging with this population. The outreach team also conducts biweekly case conferencing meetings with other human service agencies such as probation and parole, behavioral health, & law enforcement to best coordinate services for this population. Finally, we have a protocol in place so that if a chronic client or someone who is least likely to request assistance, indicates to an Outreach worker that they are ready to move forward with housing, our team streamlines as much as possible to take advantage of the window of opportunity to get that person connected to housing supports.

1D-4.	Strategies to Prevent Criminalization of Homelessness.	
	NOFO Section V.B.1.k.	

Select yes or no in the chart below to indicate strategies your CoC implemented to ensure homelessness is not criminalized and to reverse existing criminalization policies in your CoC's geographic area:

	Your CoC's Strategies	Ensure Homelessness is not Criminalized	Reverse Existing Criminalization Policies
1.	Engaged/educated local policymakers	Yes	No
2.	Engaged/educated law enforcement	Yes	No
3.	Engaged/educated local business leaders	Yes	No
4.	Implemented community wide plans	No	No
5.	Other:(limit 500 characters)		

1D-5.	Rapid Rehousing–RRH Beds as Reported in the Housing Inventory Count (HIC) or Longitudinal Data from HMIS.	
	NOFO Section V.B.1.i.	

		HIC Longitudinal HMIS Data	2022	2023
	Enter the total number of RRH beds available to serve all populations as reported in the HIC or the number of households served per longitudinal HMIS data, e.g., APR.	Longitudinal HMIS Data	122	150

1D-6.	Mainstream Benefits–CoC Annual Training of Project Staff.	
	NOFO Section V.B.1.m.	

Indicate in the chart below whether your CoC trains program staff annually on the following mainstream benefits available for program participants within your CoC's geographic area:

	Mainstream Benefits	CoC Provides Annual Training?
1.	Food Stamps	Yes
2.	SSI–Supplemental Security Income	Yes
3.	SSDI–Social Security Disability Insurance	Yes
4.	TANF–Temporary Assistance for Needy Families	Yes
5.	Substance Use Disorder Programs	Yes
6.	Employment Assistance Programs	Yes
7.	Other (limit 150 characters)	

1D-6a.	Information and Training on Mainstream Benefits and Other Assistance.	
	NOFO Section V.B.1.m	

Describe in the field below how your CoC:

- systemically provides up-to-date information on mainstream resources available for program participants (e.g., Food Stamps, SSI, SSDI, TANF, substance abuse programs) within your CoC's geographic area;
- works with project staff to collaborate with healthcare organizations, including substance abuse treatment and mental health treatment, to assist program participants with receiving healthcare services; and
- works with projects to promote SSI/SSDI Outreach, Access, and Recovery (SOAR) certification of program staff.

(limit 2,500 characters)

) Information and training from our local public assistance office is presented several times a year to our Homeless Service Provider Network Committee. This information is communicated through our HSPN network and bulk email lists at minimum 2x per year.

2) We collaborate with various local healthcare and hospital systems and with Union Community Care our FQHC partner to ensure that health care enrollment assistance is available to persons experiencing homelessness in our community. Several times a year we pair street outreach services with health insurance enrollment specialists to bring the enrollment opportunity to our clients.

3) Due to COVID and the ensuing exodus of nearly all of our CoC trained SOAR program staff, we are currently working with our state SOAR training state program to do a new round of training for program level staff. At least one staff from each of our funded providers will become SOAR certified by Spring 2024.

1D-7.	Increasing Capacity for Non-Congregate Sheltering.	
	NOFO Section V.B.1.n.	

Describe in the field below how your CoC is increasing its capacity to provide non-congregate sheltering.

(limit 2,500 characters)

Our HOME ARPA approved plan provides resources to increase our non-congregate sheltering efforts. (Budget lines: acquisition and development of non-congregate shelters, supportive services, non-profit capacity building, TBRA, and non-profit operating) An LOI was release to the community (advertised through our email lists and in our Lancaster newspaper) and we received 3 responses for potential projects. We are hoping to create at least: 13 new and rehab 46 units of non congregate shelter using this funding

ID-8.	Partnerships with Public Health Agencies–Collaborating to Respond to and Prevent Spread of Infectious Diseases.	
	NOFO Section V.B.1.o.	

Describe in the field below how your CoC effectively collaborates with state and local public health agencies to:

- | | |
|----|--|
| 1. | develop CoC-wide policies and procedures to respond to infectious disease outbreaks; and |
| 2. | prevent infectious disease outbreaks among people experiencing homelessness. |

(limit 2,500 characters)

1) Our CoC works with two key partners to develop infectious disease outbreak policies and procedures: Lancaster General Health/Penn Medicine and Union Community Care (our county's only FQHC). Work is currently being done in a Health Action Team comprised of high level system reps and is being facilitated by the Planning Support office. Due to a recent transfer of parent organization, we are working diligently to revise/update and improve policies and standards CoC wide.

ID-8a.	Collaboration With Public Health Agencies on Infectious Diseases.	
	NOFO Section V.B.1.o.	
	Describe in the field below how your CoC:	
1.	shared information related to public health measures and homelessness, and	
2.	facilitated communication between public health agencies and homeless service providers to ensure street outreach providers and shelter and housing providers are equipped to prevent or limit infectious disease outbreaks among program participants.	

(limit 2,500 characters)

1)The CoC disseminates PA Department of Health (Lancaster County does not have a health department) information to providers on a regular basis regarding influenza, COVID, and other infectious disease outbreaks. Information is disseminated via email lists, our website, and our Facebook page. Communications included sharing best practices for congregate and non-congregate sheltering, medical supplies, and operational supplies.

2) The two health care systems that sit on our decision making board are directly connected to Outreach, CE and PH projects in the CoC to engage, share and provide support to each other to prevent and limit disease outbreaks among people experiencing homelessness in our communities.

1D-9.	Centralized or Coordinated Entry System–Assessment Process.	
	NOFO Section V.B.1.p.	
	Describe in the field below how your CoC’s coordinated entry system:	
1.	covers 100 percent of your CoC’s geographic area;	
2.	uses a standardized assessment process; and	
3.	is updated regularly using feedback received from participating projects and households that participated in coordinated entry.	

(limit 2,500 characters)

1) Our CE system has a centralized city location where the majority of the entry assessments are completed. The staff working in the city travel throughout the COC to perform assessments and we have also trained key staff in local social service hubs to perform the assessments in 3 additional areas: Pequea Valley, Elizabethtown and New Holland. We are working with additional providers in our outlying rural areas to onboard new program staff to enable people seeking services in the area to access our services without having to travel to our city center. 2) Our assessments are standardized through our HMIS system collecting all of the HUD required data , VI-Spdat assessment and locally relevant data. Anyone doing an assessment is trained to perform the assessments in the same way and uses the same HMIS CE workflow.

3) This year our support staff along with our main CE project manager and provider spent 3 months engaged in a HUD CE TA academy that is informing needed changes to our current system and inform system improvements. We are expecting those changes to be vetted by the community, voices of lived expertise from various populations and approved by our Steering Committee in early Summer of 2024.

1D-9a.	Program Participant-Centered Approach to Centralized or Coordinated Entry.	
	NOFO Section V.B.1.p.	

Describe in the field below how your CoC's coordinated entry system:	
1.	reaches people who are least likely to apply for homeless assistance in the absence of special outreach;
2.	prioritizes people most in need of assistance;
3.	ensures people most in need of assistance receive permanent housing in a timely manner, consistent with their preferences; and
4.	takes steps to reduce burdens on people using coordinated entry.

(limit 2,500 characters)

- 1) The CoC's street outreach team acts as part of the CE mechanism. This is how we ensure that people/HHs least likely to engage in services, who do not know how/where to access homeless assistance are engaged and connected to resources. The main CHART (CE) provider contracts with Language Line, which provides telephone-based translation services for 240 languages & ASL. In addition, we have encouraged all project recipients to add "lived expertise" as one of their preferred qualifications for all new hires, which we are hoping will increase trust in the system and offer a greater comfort level to those needing services.
- 2) Our CoC Prioritization Policy is used to guide prioritization decisions at CE and during our regular BNL Triage meetings.
- 3) We ensure this by applying the prioritization policy to connect available community housing units and having monthly weekly BNL Triage meetings, ensure permanent housing is secured as quickly as possible while considering a families' particular needs and preferences.
- 4) We are currently revamping our CE mechanism that should be in place by early next year, part of the work in the . We will require CE providers to survey their clients on how to improve their entry experience and will use that to tweak the system to reduce burdens on users. (I.e.: access improvements: more virtual assessment options)

1D-9b.	Informing Program Participant about Rights and Remedies through Centralized or Coordinated Entry-Reporting Violations.	
	NOFO Section V.B.1.p.	

Describe in the field below how your CoC through its centralized or coordinated entry:	
1.	affirmatively markets housing and services provided within the CoC's geographic area and ensures it reaches all persons experiencing homelessness;
2.	informs program participants of their rights and remedies available under federal, state, and local fair housing and civil rights laws; and
3.	reports any conditions or actions that impede fair housing choice for current or prospective program participants to the jurisdiction(s) responsible for certifying consistency with the Consolidated Plan.

(limit 2,500 characters)

- 1) Our COC main CE provider creates and shares flyers with information about what housing and services are available in the CoC, these are disseminated through the CE itself, our outreach team to people experiencing unsheltered homelessness and through our Shelter providers.
- 2) This information is shared in the same manner as our housing services. All CE clients receive this information at their assessment.
- 3) We have a mechanism established to share COC program fair housing violations that occur in the jurisdiction with the LCHRA, agency responsible for Certifying consistency with the consolidated plan.

1D-10.	Advancing Racial Equity in Homelessness—Conducting Assessment.	
	NOFO Section V.B.1.q.	

1.	Has your CoC conducted a racial disparities assessment in the last 3 years?	Yes
2.	Enter the date your CoC conducted its latest assessment for racial disparities.	02/15/2023

1D-10a.	Process for Analyzing Racial Disparities—Identified Racial Disparities in Provision or Outcomes of Homeless Assistance.	
	NOFO Section V.B.1.q.	

Describe in the field below:

- | | |
|----|--|
| 1. | your CoC’s process for analyzing whether any racial disparities are present in the provision or outcomes of homeless assistance; and |
| 2. | what racial disparities your CoC identified in the provision or outcomes of homeless assistance. |

(limit 2,500 characters)

- 1) We survey providers on their racial equity efforts and improvements as part of our funding application process. Providers are required to respond and engage in efforts to improve CoC equity efforts. We are currently using that information to set benchmarks and metrics designed to show forward movement and depth in addressing racial equity.
- 2) Overserving Black and Latinx populations in our service system is one disparity we have identified and are addressing.

1D-10b.	Implemented Strategies that Address Racial Disparities.	
	NOFO Section V.B.1.q.	

Select yes or no in the chart below to indicate the strategies your CoC is using to address any racial disparities.

1.	The CoC's board and decisionmaking bodies are representative of the population served in the CoC.	Yes
2.	The CoC has identified steps it will take to help the CoC board and decisionmaking bodies better reflect the population served in the CoC.	Yes
3.	The CoC is expanding outreach in geographic areas with higher concentrations of underrepresented groups.	Yes
4.	The CoC has communication, such as flyers, websites, or other materials, inclusive of underrepresented groups.	Yes
5.	The CoC is training staff working in the homeless services sector to better understand racism and the intersection of racism and homelessness.	Yes
6.	The CoC is establishing professional development opportunities to identify and invest in emerging leaders of different races and ethnicities in the homelessness sector.	Yes
7.	The CoC has staff, committees, or other resources charged with analyzing and addressing racial disparities related to homelessness.	Yes
8.	The CoC is educating organizations, stakeholders, boards of directors for local and national nonprofit organizations working on homelessness on the topic of creating greater racial and ethnic diversity.	Yes
9.	The CoC reviewed coordinated entry processes to understand their impact on people of different races and ethnicities experiencing homelessness.	Yes
10.	The CoC is collecting data to better understand the pattern of program use for people of different races and ethnicities in its homeless services system.	Yes
11.	The CoC is conducting additional research to understand the scope and needs of different races or ethnicities experiencing homelessness.	Yes
	Other:(limit 500 characters)	
12.		

1D-10c.	Implemented Strategies that Address Known Disparities.	
	NOFO Section V.B.1.q.	

Describe in the field below the steps your CoC is taking to address the disparities identified in the provision or outcomes of homeless assistance.

(limit 2,500 characters)

We are working with all service providers to collect additional data on black and LatinX system users to understand the disparate use of homeless services of these populations.

1D-10d.	Tracked Progress on Preventing or Eliminating Disparities.	
	NOFO Section V.B.1.q.	

Describe in the field below:

1.	the measures your CoC has in place to track progress on preventing or eliminating disparities in the provision or outcomes of homeless assistance; and
2.	the tools your CoC uses.

(limit 2,500 characters)

- 1) We are still developing these measure to prevent and eliminate disparities in provision and outcomes of our homeless assistance programs.
- 2) NA

1D-11.	Involving Individuals with Lived Experience of Homelessness in Service Delivery and Decisionmaking–CoC’s Outreach Efforts.	
	NOFO Section V.B.1.r.	

Describe in the field below your CoC’s outreach efforts (e.g., social media announcements, targeted outreach) to engage those with lived experience of homelessness in leadership roles and decision making processes.

(limit 2,500 characters)

Our Empowering Unsheltered Individuals for Board Participation group is almost through it’s first cohort of participants with lived expertise (focusing on those unsheltered)

Project Goal: To empower and support individuals who are currently unsheltered or who have been unsheltered within the past year to actively participate on the boards of organizations that make decisions regarding unsheltered individuals through a group process. **Objectives:** To foster a sense of value and worth among participants. To encourage and equip participants to share their stories and experiences. To discuss appropriate means of empowerment and advocacy. To teach basic board structures and procedures. To provide guided mentorship for participants with an existing board member.

Participants: The group will be made up of 5-7 participants who are either currently unsheltered or who have been unsheltered within a year prior to the first group session. **Group Sessions:** Individuals are asked to participate in 8 group sessions every two weeks at the Moravian Center of Lancaster. All sessions are scheduled in advance and participants receive a paper copy of the scheduled meetings and their topics prior to the first meeting. Meetings are attended by the facilitator, a note taker, and participants. Refreshments are provided at each session. **Sessions includes:** Introductions, Icebreakers, Purpose, Expectations The Value of Experience and Voice; Sharing Our Stories (Part 1); Sharing Our Stories (Part 2); Having Difficult Conversations; Self-Care and Trauma Responses in Advocacy; Basics of Board Structures; Review, Next Steps, and Celebration of Completion. **Mentorship:** By the end of the seventh session, participants who are deemed to be ready by the facilitator to serve on the board of an organization that offers services to or makes decisions regarding unsheltered individuals will be identified.

1D-11a.	Active CoC Participation of Individuals with Lived Experience of Homelessness.	
	NOFO Section V.B.1.r.	

You must upload the Letter Signed by Working Group attachment to the 4B. Attachments Screen.

Enter in the chart below the number of people with lived experience who currently participate in your CoC under the four categories listed:

	Level of Active Participation	Number of People with Lived Experience Within the Last 7 Years or Current Program Participant	Number of People with Lived Experience Coming from Unsheltered Situations
1.	Included in the decisionmaking processes related to addressing homelessness.	9	2
2.	Participate on CoC committees, subcommittees, or workgroups.	9	2

3.	Included in the development or revision of your CoC's local competition rating factors.	9	2
4.	Included in the development or revision of your CoC's coordinated entry process.	2	2

1D-11b.	Professional Development and Employment Opportunities for Individuals with Lived Experience of Homelessness.	
	NOFO Section V.B.1.r.	

Describe in the field below how your CoC or CoC membership organizations provide professional development and employment opportunities to individuals with lived experience of homelessness.

(limit 2,500 characters)

All providers are encouraged to offer employment opportunities to current or recently exited participants and people with live experience with a heavier wait on recent experiences . At least 3 providers regularly seek to and do employ their clients. Local funding rating factors include bonus points for employing current or past clients.

The CoC, in partnership with CoC partner orgs, has provided professional development opportunities for individuals with lived experience who are working with the CoC (including YAB members). In partnership with our local Workforce Development organizations,we have set up

1D-11c.	Routinely Gathering Feedback and Addressing Challenges of Individuals with Lived Experience of Homelessness.	
	NOFO Section V.B.1.r.	

Describe in the field below:

1.	how your CoC routinely gathers feedback from people experiencing homelessness;
2.	how your CoC routinely gathers feedback from people who have received assistance through the CoC or ESG Programs; and
3.	the steps your CoC has taken to address challenges raised by people with lived experience of homelessness.

(limit 2,500 characters)

- 1) People with lived expertise having seats on our Steering Committee and related committees.
- 2) Twice yearly surveys conducted by the support office soliciting feedback on how to improve and or change homeless service projects are conducted to inform program design and function needs.
- 3) We engage in continuous quality improvement process that allows us to take concerns/challenges about services and providers which allows us to review the challenges, for limited time action teams to vet the concern and need for change and work those potential changes through our committee structure.

1D-12.	Increasing Affordable Housing Supply.	
	NOFO Section V.B.1.t.	

Describe in the field below at least 2 steps your CoC has taken in the past 12 months to engage city, county, or state governments that represent your CoC's geographic area regarding the following:

1.	reforming zoning and land use policies to permit more housing development; and
2.	reducing regulatory barriers to housing development.

(limit 2,500 characters)

1) We have recently engaged with the city zoning commission to help reform rules preventing non congregate shelter and permanent housing from being developed in the city. This will allow us to increase affordable permanent housing units for clients in need of housing by at least 40 and offer additional low barrier weather related shelter to our unsheltered during extreme hot and cold spells.

2) In partnership with the City and County of Lancaster government officials we are currently exploring how to utilize Act 58, which was signed into law 7-11-22, granting more powers to municipalities to approve tax abatements and other incentives for affordable-housing projects. This law allows municipalities to grant 10-year tax exemptions on multi-unit buildings where 30% of units qualify as affordable housing or when a project repairs a blighted property among other provisions to increase affordable housing developments in our COC.

1E. Project Capacity, Review, and Ranking–Local Competition

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1E-1.	Web Posting of Your CoC’s Local Competition Deadline–Advance Public Notice. NOFO Section V.B.2.a. and 2.g. You must upload the Web Posting of Local Competition Deadline attachment to the 4B. Attachments Screen.	
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1.	Enter your CoC’s local competition submission deadline date for New Project applicants to submit their project applications to your CoC—meaning the date your CoC published the deadline.	08/25/2023
2.	Enter the date your CoC published the deadline for Renewal Project applicants to submit their project applications to your CoC’s local competition—meaning the date your CoC published the deadline.	08/25/2023

1E-2.	Project Review and Ranking Process Your CoC Used in Its Local Competition. We use the response to this question and the response in Question 1E-2a along with the required attachments from both questions as a factor when determining your CoC’s eligibility for bonus funds and for other NOFO criteria below.	
	NOFO Section V.B.2.a., 2.b., 2.c., 2.d., and 2.e. You must upload the Local Competition Scoring Tool attachment to the 4B. Attachments Screen. Select yes or no in the chart below to indicate how your CoC ranked and selected project applications during your local competition:	

1.	Established total points available for each project application type.	Yes
2.	At least 33 percent of the total points were based on objective criteria for the project application (e.g., cost effectiveness, timely draws, utilization rate, match, leverage), performance data, type of population served (e.g., DV, youth, Veterans, chronic homelessness), or type of housing proposed (e.g., PSH, RRH).	Yes
3.	At least 20 percent of the total points were based on system performance criteria for the project application (e.g., exits to permanent housing destinations, retention of permanent housing, length of time homeless, returns to homelessness).	Yes
4.	Provided points for projects that addressed specific severe barriers to housing and services.	Yes

5.	Used data from comparable databases to score projects submitted by victim service providers.	Yes
6.	Provided points for projects based on the degree the projects identified any barriers to participation (e.g., lack of outreach) faced by persons of different races and ethnicities, particularly those over-represented in the local homelessness population, and has taken or will take steps to eliminate the identified barriers.	Yes

1E-2a.	Scored Project Forms for One Project from Your CoC's Local Competition. We use the response to this question and Question 1E-2. along with the required attachments from both questions as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criteria below.	
	NOFO Section V.B.2.a., 2.b., 2.c., and 2.d.	

You must upload the Scored Forms for One Project attachment to the 4B. Attachments Screen.
 Complete the chart below to provide details of your CoC's local competition:

1.	What were the maximum number of points available for the renewal project form(s)?	75
2.	How many renewal projects did your CoC submit?	17
3.	What renewal project type did most applicants use?	PH-PSH

1E-2b.	Addressing Severe Barriers in the Local Project Review and Ranking Process.	
	NOFO Section V.B.2.d.	

Describe in the field below:

1.	how your CoC analyzed data regarding each project that has successfully housed program participants in permanent housing;
2.	how your CoC analyzed data regarding how long it takes to house people in permanent housing;
3.	how your CoC considered the specific severity of needs and vulnerabilities experienced by program participants preventing rapid placement in permanent housing or the ability to maintain permanent housing when your CoC ranked and selected projects; and
4.	considerations your CoC gave to projects that provide housing and services to the hardest to serve populations that could result in lower performance levels but are projects your CoC needs in its geographic area.

(limit 2,500 characters)

- 1) We used the HUD provided ranking tool with PSH specific outcomes and measurements (including serving people with the most sever needs) , Housing First adherence and spending of current grant year and previous 2 grant period spending.
- 2) We looked at each project where housing placement was applicable and used current HMIS performance data to see if the projects were meeting our locally set PM to decreased the time it takes from program entry to permanent housing to see if that goal was met.
- 2) We ran HMIS reports per service category and each individual funded service provider to compare and contrast the time to permanent housing. As result of looking at that data, we are developing an improvement plan to implement provider by provider to help shorten the time it takes from enrollment to PH overall in the CoC.
- 4) We did not reduce or eliminate any projects serving the hardest to serve populations. However if those projects had a history of not being able to draw and use all funds allocated to them, we did reallocate some funds away from them projects that showed poor performance in meeting our standards for improving HUD performance measures.

1E-3.	Advancing Racial Equity through Participation of Over-Represented Populations in the Local Competition Review and Ranking Process.	
	NOFO Section V.B.2.e.	
	Describe in the field below:	
	1. how your CoC used the input from persons of different races and ethnicities, particularly those over-represented in the local homelessness population, to determine the rating factors used to review project applications;	
	2. how your CoC included persons of different races and ethnicities, particularly those over-represented in the local homelessness population in the review, selection, and ranking process; and	
	3. how your CoC rated and ranked projects based on the degree to which their project has identified any barriers to participation (e.g., lack of outreach) faced by persons of different races and ethnicities, particularly those over-represented in the local homelessness population, and has taken or will take steps to eliminate the identified barriers.	

(limit 2,500 characters)

1 &2) Our funding review committee has members who are part of the communities overrepresented in our homeless service system and they were instrumental in determining which rating factors we used to review project applications.
 3)

1E-4.	Reallocation—Reviewing Performance of Existing Projects.	
	NOFO Section V.B.2.f.	
	Describe in the field below:	
	1. your CoC's reallocation process, including how your CoC determined which projects are candidates for reallocation because they are low performing or less needed;	
	2. whether your CoC identified any low performing or less needed projects through the process described in element 1 of this question during your CoC's local competition this year;	
	3. whether your CoC reallocated any low performing or less needed projects during its local competition this year; and	
	4. why your CoC did not reallocate low performing or less needed projects during its local competition this year, if applicable.	

(limit 2,500 characters)

1) We used a combination of performance, adherence to Housing First and project spending to determine which projects were needed and which we needed to reallocate funding away from to create new projects and serve more people in those projects.
 2) No, all of our projects are performing at least at a fair level with capacity and willingness to improve. We need each and every project currently in our CoC inventory as evidenced by waiting queues for PH programs. We did however find a number of projects that were not spending their funding allotment over the last 3 years and we reallocated dollars away from projects based on that fact.
 3) Yes we reallocated funding away from 7 projects due to low fiscal performance
 4) NA

1E-4a.	Reallocation Between FY 2018 and FY 2023.	
	NOFO Section V.B.2.f.	

	Did your CoC cumulatively reallocate at least 20 percent of its ARD between FY 2018 and FY 2023?	Yes
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1E-5.	Projects Rejected/Reduced–Notification Outside of e-snaps.	
	NOFO Section V.B.2.g.	
	You must upload the Notification of Projects Rejected-Reduced attachment to the 4B. Attachments Screen.	

1.	Did your CoC reject any project application(s) submitted for funding during its local competition?	No
2.	Did your CoC reduce funding for any project application(s) submitted for funding during its local competition?	Yes
3.	Did your CoC inform applicants why your CoC rejected or reduced their project application(s) submitted for funding during its local competition?	Yes
4.	If you selected Yes for element 1 or element 2 of this question, enter the date your CoC notified applicants that their project applications were being rejected or reduced, in writing, outside of e-snaps. If you notified applicants on various dates, enter the latest date of any notification. For example, if you notified applicants on 06/26/2023, 06/27/2023, and 06/28/2023, then you must enter 06/28/2023.	09/13/2023

1E-5a.	Projects Accepted–Notification Outside of e-snaps.	
	NOFO Section V.B.2.g.	
	You must upload the Notification of Projects Accepted attachment to the 4B. Attachments Screen.	

	Enter the date your CoC notified project applicants that their project applications were accepted and ranked on the New and Renewal Priority Listings in writing, outside of e-snaps. If you notified applicants on various dates, enter the latest date of any notification. For example, if you notified applicants on 06/26/2023, 06/27/2023, and 06/28/2023, then you must enter 06/28/2023.	09/13/2023
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1E-5b.	Local Competition Selection Results for All Projects.	
	NOFO Section V.B.2.g.	
	You must upload the Local Competition Selection Results attachment to the 4B. Attachments Screen.	

	Does your attachment include: 1. Project Names; 2. Project Scores; 3. Project accepted or rejected status; 4. Project Rank–if accepted; 5. Requested Funding Amounts; and 6. Reallocated funds.	Yes
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1E-5c.	Web Posting of CoC-Approved Consolidated Application 2 Days Before CoC Program Competition Application Submission Deadline.	
	NOFO Section V.B.2.g. and 24 CFR 578.95.	
	You must upload the Web Posting–CoC-Approved Consolidated Application attachment to the 4B. Attachments Screen.	

	Enter the date your CoC posted the CoC-approved Consolidated Application on the CoC’s website or partner’s website—which included: 1. the CoC Application; and 2. Priority Listings for Reallocation forms and all New, Renewal, and Replacement Project Listings.	09/26/2023
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1E-5d.	Notification to Community Members and Key Stakeholders that the CoC-Approved Consolidated Application is Posted on Website.	
	NOFO Section V.B.2.g.	
	You must upload the Notification of CoC-Approved Consolidated Application attachment to the 4B. Attachments Screen.	

	Enter the date your CoC notified community members and key stakeholders that the CoC-approved Consolidated Application was posted on your CoC’s website or partner’s website.	09/26/2023
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2A. Homeless Management Information System (HMIS) Implementation

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2A-1.	HMIS Vendor.	
	Not Scored–For Information Only	

	Enter the name of the HMIS Vendor your CoC is currently using.	Caseworthy
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2A-2.	HMIS Implementation Coverage Area.	
	Not Scored–For Information Only	

	Select from dropdown menu your CoC’s HMIS coverage area.	Single CoC
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2A-3.	HIC Data Submission in HDX.	
	NOFO Section V.B.3.a.	

	Enter the date your CoC submitted its 2023 HIC data into HDX.	04/25/2023
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2A-4.	Comparable Database for DV Providers–CoC and HMIS Lead Supporting Data Collection and Data Submission by Victim Service Providers.	
	NOFO Section V.B.3.b.	

	In the field below:	
1.	describe actions your CoC and HMIS Lead have taken to ensure DV housing and service providers in your CoC collect data in HMIS comparable databases;	
2.	state whether DV housing and service providers in your CoC are using a HUD-compliant comparable database–compliant with the FY 2022 HMIS Data Standards; and	

3. state whether your CoC's HMIS is compliant with the FY 2022 HMIS Data Standards.

(limit 2,500 characters)

1. The PA-510 HMIS Lead and a CoC representative meet monthly with the local DV housing service provider in accordance with requirements set forth in that provider's funding contract. During these meetings, the DV housing service provider shares aggregated data about the operations of its programs and performance indicators. Furthermore, CoC staff are available to consult with DV providers with regards to required HUD submissions and system operations.

DV providers in PA-510 use Caseworthy as their HUD-compliant comparable database. DV client data is accessible only to DV providers, their users, and system administrators.

2. DV housing and service providers in PA-510 input data into a HUD-compliant comparable database that is compliant with the FY2022 HMIS Data Standards. Caseworthy, under contract with PA-510, ensures that the database is in compliance with HUD requirements, and makes updates as needed.

3. The PA-510 HMIS is compliant with HUD's FY 2022 HMIS Data Standards. PA-510 uses Caseworthy for its HMIS, and Caseworthy makes any needed changes to maintain compliance under contract with the PA-510 CoC.

2A-5. Bed Coverage Rate—Using HIC, HMIS Data—CoC Merger Bonus Points.
 NOFO Section V.B.3.c. and V.B.7.

Enter 2023 HIC and HMIS data in the chart below by project type:

Project Type	Total Year-Round Beds in 2023 HIC	Total Year-Round Beds in HIC Operated by Victim Service Providers	Total Year-Round Beds in HMIS	HMIS Year-Round Bed Coverage Rate
1. Emergency Shelter (ES) beds	285	36	249	100.00%
2. Safe Haven (SH) beds	0	0	0	
3. Transitional Housing (TH) beds	313	32	240	85.41%
4. Rapid Re-Housing (RRH) beds	62	0	62	100.00%
5. Permanent Supportive Housing (PSH) beds	236	0	167	70.76%
6. Other Permanent Housing (OPH) beds	108	0	50	46.30%

2A-5a. Partial Credit for Bed Coverage Rates at or Below 84.99 for Any Project Type in Question 2A-5.
 NOFO Section V.B.3.c.

For each project type with a bed coverage rate that is at or below 84.99 percent in question 2A-5, describe:

1. steps your CoC will take over the next 12 months to increase the bed coverage rate to at least 85 percent for that project type; and
2. how your CoC will implement the steps described to increase bed coverage to at least 85 percent.

(limit 2,500 characters)

1. PA-510 has an HMIS year-round bed coverage rate below 85% for permanent supportive housing (PSH) and other permanent housing (OPH) beds. Increasing the coverage of PSH beds to 85% or more will require that Veterans Affairs Supportive Housing (VASH) clients be input to the PA-510 HMIS. All other PSH providers have 100% coverage. Increasing the coverage of OPH beds to 85% or more will require that more Emergency Housing Voucher clients are input to HMIS. Presently, some but not all EHV clients are enrolled using HMIS.

In both cases, it will be necessary to establish a formal relationship between the PA-510 CoC and the organizations providing those services—Veterans Affairs and the local city and county housing authorities, respectively. As none of these organizations are under contract with the CoC, this will require a memorandum of understanding describing minimum data expectations, including completeness and timeliness. The PA-510 HMIS lead will need to verify the accuracy of VASH and EHV client data in HMIS at least once per quarter. The success of these agreements will be evidenced by higher bed PSH and OPH bed coverage by January 2024, when the 2024 housing inventory count takes place.

2. The PA-510 CoC will begin the steps described above in fall 2023. This means that there will be three months or less before the 2024 HIC takes place. The HMIS Lead will be responsible for facilitating and providing any training to the providers needed. They will also be responsible for monitoring data quality and accuracy. The success of these steps will be measured with the 2024 HIC, which will show bed coverage at least as high as the 2023 HIC.

2A-6.	Longitudinal System Analysis (LSA) Submission in HDX 2.0.	
	NOFO Section V.B.3.d.	
	You must upload your CoC's FY 2023 HDX Competition Report to the 4B. Attachments Screen.	
	Did your CoC submit at least two usable LSA data files to HUD in HDX 2.0 by February 28, 2023, 8 p.m. EST?	Yes

2B. Continuum of Care (CoC) Point-in-Time (PIT) Count

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2B-1.	PIT Count Date.	
	NOFO Section V.B.4.a	

	Enter the date your CoC conducted its 2023 PIT count.	01/24/2023
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2B-2.	PIT Count Data–HDX Submission Date.	
	NOFO Section V.B.4.a	

	Enter the date your CoC submitted its 2023 PIT count data in HDX.	04/25/2023
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2B-3.	PIT Count–Effectively Counting Youth in Your CoC’s Most Recent Unsheltered PIT Count.	
	NOFO Section V.B.4.b.	

	Describe in the field below how your CoC:	
	1. engaged unaccompanied youth and youth serving organizations in your CoC’s most recent PIT count planning process;	
	2. worked with unaccompanied youth and youth serving organizations to select locations where homeless youth are most likely to be identified during your CoC’s most recent PIT count planning process; and	
	3. included youth experiencing homelessness as counters during your CoC’s most recent unsheltered PIT count.	

(limit 2,500 characters)

1.The PA-510 CoC recognizes that previous Point in Time counts have failed to account for special populations, including youth. In response, PA-510 will conduct a separate Youth PIT Count in November 2023. This PIT Count is being planned by a volunteer committee composed primarily of representatives from youth-serving organizations, with the remainder of its membership being made up of other social service and homeless service organizations and members of PA-510’s Youth Advisory Board (YAB). The YAB was organized in the first quarter of 2023 with the help of the National Network for Youth (NN4Y). PA-510 will hold an annual Youth PIT Count starting in 2023. It will also consult with its YAB ahead of its normal annual PIT in order to improve youth representation in that data. This will include questions of where to survey in order to improve the youth count and specialized youth count teams to be dispatched to those locations.

2.Youth who have experienced unaccompanied homelessness and organizations serving the youth homeless population are guiding the work of PA-510’s Youth PIT Count, including selecting survey locations and survey methods. The lessons learned during the Youth PIT Count will be applied to the 2024 PIT count in order to improve youth data on the annual count. The Youth PIT will include “count and be counted” survey locations and an electronic survey instrument. This mirrors the “known service locations” element of the annual PIT. Although the 2024 PIT methodology will differ somewhat, relying on a different survey instrument completed by volunteers, successful Youth PIT locations will serve to supplement the 2024 PIT.

3.In addition to planning the 2023 Youth PIT Count, youth who have personally experienced homelessness will be present as surveyors. They will be asked to return as volunteer counters for the 2024 PIT.

2B-4.	PIT Count–Methodology Change–CoC Merger Bonus Points.	
	NOFO Section V.B.5.a and V.B.7.c.	
	In the field below:	
	1. describe any changes your CoC made to your sheltered PIT count implementation, including methodology or data quality changes between 2022 and 2023, if applicable;	
	2. describe any changes your CoC made to your unsheltered PIT count implementation, including methodology or data quality changes between 2022 and 2023, if applicable; and	
	3. describe how the changes affected your CoC’s PIT count results; or	
	4. state “Not Applicable” if there were no changes or if you did not conduct an unsheltered PIT count in 2023.	

(limit 2,500 characters)

1. PA-510 made major changes to the implementation of its PIT count in 2023, leading to improvements in the amount & quality of data taken. Sheltered data was taken from a greater number of organizations and projects, including private providers that do not use HMIS. This resulted in a 30% increase in the number of organizations contributing data and a 25% increase in the number of ES and TH projects reporting. Having sheltered PIT data pulled from HMIS verified by providers improved the accuracy of the information submitted to HUD. Missing fields from HMIS required to accurately calculate PIT data such as length of time homeless and disability status could be corrected by providers before submission. Historically, PA-510 appears to have undercounted chronic homelessness. This change helped to yield a better and more accurate number.

2. PA-510 also made major changes to the way it conducted its unsheltered PIT count in 2023. Specifically, the CoC took a known locations approach to the count and expanded its time frame from a single night to the seven days following the night of the count. This, combined with better volunteer training, better planning and deployment, and the central role of street outreach workers in surveying, greatly improved the data taken and yielded a number much more accurate number. Because past counts were constrained to a single night in a handful of public locations and had fewer volunteers and worse coordination, the unsheltered PIT count has hovered around 20 individuals. The 2023 PIT located 107 individuals in unsheltered homelessness, even after a thorough vetting and deduplication process.

3. The overall effect of these changes was a greater count, both of sheltered and unsheltered people, & one closer to reality. The only downside experienced involved the use of observation forms, which were allowed for surveyors but did not supply the level of detail required for HUD submission, such as specific age. This change in HUD's counting method (10-year age ranges replacing age categories like youth, adult, and senior) was not accounted for in PA-510's planning, meaning that there was a significant amount of consultation after the fact between CoC staff, HMIS data, and surveyors in order to verify clients' identities. PA-510 accomplished much greater coverage of its service area with the unsheltered count, in particular, with almost half of responses coming from locations that did not record any unsheltered people in 2022.

4. N/A

2C. System Performance

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2C-1.	Reduction in the Number of First Time Homeless–Risk Factors Your CoC Uses.	
	NOFO Section V.B.5.b.	
	In the field below:	
	1. describe how your CoC determined the risk factors to identify persons experiencing homelessness for the first time;	
	2. describe your CoC’s strategies to address individuals and families at risk of becoming homeless; and	
	3. provide the name of the organization or position title that is responsible for overseeing your CoC’s strategy to reduce the number of individuals and families experiencing homelessness for the first time	

(limit 2,500 characters)

- 1) We have looked at risk factors that were collected and reported to us from our local ERAP program and are using the risk factors reported to allow us to understand and try to mitigate the risk factors that are in our control: ie: setting up a robust prevention program that targets specific areas of the CoC with high need.
- 2) We have invested nearly 200K in flexible funds from other sources to prevent homelessness for families at risk of becoming homeless.
- 3) Lancaster County Housing and Redevelopment Authority (LCHRA) dba Lancaster County Homelessness Coalition.

2C-1a.	Impact of Displaced Persons on Number of First Time Homeless.	
	NOFO Section V.B.5.b	
	Was your CoC’s Number of First Time Homeless [metric 5.2] affected by the number of persons seeking short-term shelter or housing assistance displaced due to:	
	1. natural disasters?	No
	2. having recently arrived in your CoCs’ geographic area?	No

2C-2.	Length of Time Homeless—CoC's Strategy to Reduce.	
	NOFO Section V.B.5.c.	
	In the field below:	
1.	describe your CoC's strategy to reduce the length of time individuals and persons in families remain homeless;	
2.	describe how your CoC identifies and houses individuals and persons in families with the longest lengths of time homeless; and	
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the length of time individuals and families remain homeless.	

(limit 2,500 characters)

- 1) The CoC implements various strategies to reduce the length of time homeless including: increasing the inventory of affordable housing units in partnership with our Redevelopment Authority and affordable housing developers. Funding a diversion program that allows innovative ways of diverting people away from our shelters and connects them with natural supports wherever they may be. Most vulnerable households are highly prioritized and connected to available interventions sooner. And we ensure all of our projects are truly adhering to Housing First principles.
- 2) We use HMIS data to determine length of time homeless along with information provided by clients who have had experiences outside of our CoC.
- 3) Lancaster County Housing and Redevelopment Authority (LCHRA) dba Lancaster County Homelessness Coalition.

2C-3.	Exits to Permanent Housing Destinations/Retention of Permanent Housing—CoC's Strategy	
	NOFO Section V.B.5.d.	
	In the field below:	
1.	describe your CoC's strategy to increase the rate that individuals and persons in families residing in emergency shelter, safe havens, transitional housing, and rapid rehousing exit to permanent housing destinations;	
2.	describe your CoC's strategy to increase the rate that individuals and persons in families residing in permanent housing projects retain their permanent housing or exit to permanent housing destinations; and	
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to increase the rate that individuals and families exit to or retain permanent housing.	

(limit 2,500 characters)

- 1) Our organization is currently developing 40 new PH housing affordable units that will be reserved for our most vulnerable as determined by local assessment.
- 2) We are using current recidivism data to monitor our exit success rate. Currently our recidivism rate is at an acceptable level.
- 3) Lancaster County Housing and Redevelopment Authority (LCHRA) dba Lancaster County Homelessness Coalition.

2C-4.	Returns to Homelessness—CoC’s Strategy to Reduce Rate.	
	NOFO Section V.B.5.e.	
	In the field below:	
	1. describe your CoC’s strategy to identify individuals and families who return to homelessness;	
	2. describe your CoC’s strategy to reduce the rate of additional returns to homelessness; and	
	3. provide the name of the organization or position title that is responsible for overseeing your CoC’s strategy to reduce the rate individuals and persons in families return to homelessness.	

(limit 2,500 characters)

- 1) We use HMIS data to track those who return to homelessness in our system
- 2) Our PH project meetings focus on recidivism rates and the group discusses ways to improve our current rate
- 3) Lancaster County Housing and Redevelopment Authority (LCHRA) dba Lancaster County Homelessness Coalition.

2C-5.	Increasing Employment Cash Income—CoC’s Strategy.	
	NOFO Section V.B.5.f.	
	In the field below:	
	1. describe your CoC’s strategy to access employment cash sources;	
	2. describe how your CoC works with mainstream employment organizations to help individuals and families experiencing homelessness increase their employment cash income; and	
	3. provide the organization name or position title that is responsible for overseeing your CoC’s strategy to increase income from employment.	

(limit 2,500 characters)

- 1) We work with our local workforce development board that provides special access to employment/job training/ and educational opportunities for our folks.
- 2) A few funded provider partners have established direct referral relationships with mainstream employment agencies.
- 3) Lancaster County Housing and Redevelopment Authority (LCHRA) dba Lancaster County Homelessness Coalition.

2C-5a.	Increasing Non-employment Cash Income—CoC’s Strategy	
	NOFO Section V.B.5.f.	
	In the field below:	
	1. describe your CoC’s strategy to access non-employment cash income; and	
	2. provide the organization name or position title that is responsible for overseeing your CoC’s strategy to increase non-employment cash income.	

(limit 2,500 characters)

- 1) We highly encourage providers to have program staff who are SOAR certified to help increase non employment cash income. Starting with our new RFP cycle, we will require that each provider agency has at least one SOAR trained person on staff.
- 2) Lancaster County Housing and Redevelopment Authority (LCHRA) dba Lancaster County Homelessness Coalition.

3A. Coordination with Housing and Healthcare

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3A-1.	New PH-PSH/PH-RRH Project–Leveraging Housing Resources.	
	NOFO Section V.B.6.a.	
	You must upload the Housing Leveraging Commitment attachment to the 4B. Attachments Screen.	

	Is your CoC applying for a new PH-PSH or PH-RRH project that uses housing subsidies or subsidized housing units which are not funded through the CoC or ESG Programs to help individuals and families experiencing homelessness?	No
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3A-2.	New PH-PSH/PH-RRH Project–Leveraging Healthcare Resources.	
	NOFO Section V.B.6.b.	
	You must upload the Healthcare Formal Agreements attachment to the 4B. Attachments Screen.	

	Is your CoC applying for a new PH-PSH or PH-RRH project that uses healthcare resources to help individuals and families experiencing homelessness?	No
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3A-3.	Leveraging Housing/Healthcare Resources–List of Projects.	
	NOFO Sections V.B.6.a. and V.B.6.b.	
	If you selected yes to questions 3A-1. or 3A-2., use the list feature icon to enter information about each project application you intend for HUD to evaluate to determine if they meet the criteria.	

Project Name	Project Type	Rank Number	Leverage Type
This list contains no items			

3B. New Projects With Rehabilitation/New Construction Costs

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3B-1.	Rehabilitation/New Construction Costs–New Projects.	
	NOFO Section V.B.1.s.	

Is your CoC requesting funding for any new project application requesting \$200,000 or more in funding for housing rehabilitation or new construction?	No
--	----

3B-2.	Rehabilitation/New Construction Costs–New Projects.	
	NOFO Section V.B.1.s.	

If you answered yes to question 3B-1, describe in the field below actions CoC Program-funded project applicants will take to comply with:

1.	Section 3 of the Housing and Urban Development Act of 1968 (12 U.S.C. 1701u); and
2.	HUD’s implementing rules at 24 CFR part 75 to provide employment and training opportunities for low- and very-low-income persons, as well as contracting and other economic opportunities for businesses that provide economic opportunities to low- and very-low-income persons.

(limit 2,500 characters)
N/A

3C. Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3C-1.	Designating SSO/TH/Joint TH and PH-RRH Component Projects to Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes.	
	NOFO Section V.F.	

	Is your CoC requesting to designate one or more of its SSO, TH, or Joint TH and PH-RRH component projects to serve families with children or youth experiencing homelessness as defined by other Federal statutes?	No
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3C-2.	Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes.	
	NOFO Section V.F.	

You must upload the Project List for Other Federal Statutes attachment to the 4B. Attachments Screen.

If you answered yes to question 3C-1, describe in the field below:

1.	how serving this population is of equal or greater priority, which means that it is equally or more cost effective in meeting the overall goals and objectives of the plan submitted under Section 427(b)(1)(B) of the Act, especially with respect to children and unaccompanied youth than serving the homeless as defined in paragraphs (1), (2), and (4) of the definition of homeless in 24 CFR 578.3; and
2.	how your CoC will meet requirements described in Section 427(b)(1)(F) of the Act.

(limit 2,500 characters)

N/A

4A. DV Bonus Project Applicants for New DV Bonus Funding

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

4A-1.	New DV Bonus Project Applications.	
	NOFO Section I.B.3.I.	

	Did your CoC submit one or more new project applications for DV Bonus Funding?	No
Applicant Name		
This list contains no items		